

General Fund Revenue Budget Monitoring – Service Analysis

Service/Budget	Net Controllable Revised Budget 2019-2020	Net Controllable Forecast 2019-2020	Net Controllable Variance 2019-2020 Q1		Reason for Variance Q1
	£000	£000	£000	%	
Adult Services					
Adults Assessment and Care Management	(160)	(178)	(18)	(11.25%)	
Carer Support	936	915	(21)	(2.24%)	
Community Financial Support	1,602	1,602	-	0.00%	
Community Support	803	803	-	0.00%	
Emergency Duty Team	336	353	17	5.06%	
Independent Living Service	1,826	1,674	(152)	(8.32%)	The forecast underspend is as a result of unfilled staff vacancies and additional income.
Learning Disabilities Care Purchasing	16,383	17,186	803	4.90%	The forecast overspend is as a result of an increase in demand for care packages.
Learning Disability Provider	4,810	4,804	(6)	(0.12%)	
Mental Health Assessment & Care Management	4,881	5,115	234	4.79%	The forecast overspend is as a result of an increase in demand for care packages.
Older People Care Purchasing	20,289	20,368	79	0.39%	

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Older People Provider Services	4,477	4,597	120	2.68%	The forecast overspend is as a result of a delay in Community Equipment Store restructure and pressures on equipment purchase.
Physical Disabilities Care Purchasing	4,411	4,508	97	2.20%	
Quality Assurance and Policies	373	384	11	2.95%	
Director of Adults services and Additional Monies	1,141	1,133	(8)	(0.70%)	
Strategic Commissioning - Adults	2,164	2,036	(128)	(5.91%)	The forecast underspend is as a result of unfilled staff vacancies.
Total Adult Services	64,272	65,300	1,028	1.60%	

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Children's Services					
Strengthening Families	11,375	10,986	(389)	(3.42%)	The forecast underspend is as a result of unfilled staff vacancies totalling £205,000. We continue to see a reduction in Section 17 of £106,000 and no recourse to public funds demand of £75,000, a positive outcome of a dedicated project to standardise processes and payments across the service.
Headstart	(73)	(73)	-	0.00%	
Inclusion Support	1,319	1,320	1	0.08%	

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Children & Young People In Care	30,694	31,756	1,062	3.46%	The forecast overspend is as a result of continued pressures against the placements budgets, this is partially offset by efficiencies across staffing budgets and additional income from the Home Office for unaccompanied asylum-seeking children. Whilst Wolverhampton has seen a modest decrease in the number of children and young people in care, we have seen average weekly external placement costs increase. We are continuing to buck the national trend, as many councils continue to see numbers increase significantly. Under the Transforming Children's Services Programme, we have a robust approach to managing demand which includes a sophisticated methodology for projecting children and young people in care and the associated costs. The current forecast includes a prudent adjustment against the projection assumptions at

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					this stage in the year, it is therefore anticipated that further savings will be realised as the year progresses.
Safeguarding	2,945	2,946	1	0.03%	
Director of Children's Services	1,644	1,624	(20)	(1.22%)	
Specialist Support	2,756	2,789	33	1.20%	
Youth Offending	1,156	1,146	(10)	(0.87%)	
Strategic Commissioning - Children's	2,165	2,037	(128)	(5.91%)	The underspend is as a result of unfilled staff vacancies.
Total Children's Services	53,981	54,531	550	1.02%	

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Public Health and Wellbeing					
Business Continuity & Emergency Planning	7	7	-	0.00%	
Commissioning	-	(177)	(177)	-	The forecast underspend is as a result of one-off unfilled staff vacancies.
Community Safety	41	41	-	0.00%	
Healthy Ageing	-	50	50	-	
Healthy Life Expectancy	-	85	85	-	
Public Health Business Management	-	54	54	-	
Starting and Developing Well	-	(12)	(12)	-	
Leisure Services	843	843	-	0.00%	
Total Public Health and Wellbeing	891	891	-	0.00%	

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City Environment					
Register Office	(47)	(47)	-	0.00%	
Coroners Service	223	223	-	0.00%	
Bereavement Services	(2,584)	(2,499)	85	3.29%	Early indications have shown that there is a potential pressure in this area, but it will be monitored closely throughout the financial year.
Black Country Transport	37	37	-	0.00%	
Environmental Maintenance	6,372	6,298	(74)	(1.16%)	
Fleet Services	271	271	-	0.00%	
Highways Maintenance	1,585	1,585	-	0.00%	
Landscape	33	33	-	0.00%	
Licensing	153	153	-	0.00%	
Markets	(593)	(567)	26	4.38%	
Operation & Maintenance of Existing Network	1,031	1,066	35	3.39%	
Parking Services	(3,465)	(3,264)	201	5.80%	An under achievement of income is forecast as a result of reduced parking income due to regeneration projects in the city centre.

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Public Protection	1,973	2,023	50	2.53%	
Service Director City Environment	143	143	-	0.00%	
Street Lighting	2,697	2,800	103	3.82%	An overspend is forecast due to an increase in the electricity tariff charged by the energy company.
Transportation	875	894	19	2.17%	
Waste and Recycling Service	11,665	11,665	-	0.00%	
Energy and Sustainability	170	170	-	0.00%	
Customer Services	2,337	2,337	-	0.00%	Early indications have shown that there is a potential pressure within this area where agency workers are utilised whilst transitioning to a full complement of permanent employees. This will be monitored closely throughout the financial year.
Total City Environment	22,876	23,321	445	1.95%	

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City Assets and Housing					
Housing	974	999	25	2.57%	
Capital Programme	(184)	91	275	149.46%	An under recovery of income is forecast within Projects and Works team as a result of no variable income generation opportunities.
Catering	(90)	(90)	-	0.00%	
Cleaning	1,542	1,542	-	0.00%	
Corporate Asset Management	7,643	7,643	-	0.00%	
Corporate Landlord Support	510	510	-	0.00%	
Estates and Valuations	(4,337)	(4,337)	-	0.00%	
Facilities Management	876	1,231	355	40.53%	The forecast overspend is due to reduced income recovery associated with Community Centres and as a result of the management of vacant properties within Facilities Management.
Head of Corporate Landlord	114	93	(21)	(18.42%)	
Maintenance Programme	2,015	2,015	-	0.00%	
Total City Assets and Housing	9,063	9,697	634	7.00%	

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Regeneration					
City Development	599	599	-	0.00%	
Enterprise	842	865	23	2.73%	
Director Regeneration	235	235	-	0.00%	
Planning	851	862	11	1.29%	
Local Economy	1,820	1,808	(12)	(0.66%)	
Visitor Economy	1,478	1,471	(7)	(0.47%)	
Land and Property Investment Support	-	-	-	0.00%	
Total Regeneration	5,825	5,840	15	0.26%	

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Finance					
Finance Director	161	161	-	0.00%	
Audit Services	1,890	1,890	-	0.00%	
Strategic Finance	2,613	2,613	-	0.00%	
Revenues & Benefits	2,419	2,318	(101)	(4.18%)	An underspend is forecast due to the anticipated early delivery of employee savings planned for 2020-2021.
The Hub	1,918	1,908	(10)	(0.52%)	
Central Corporate Budgets	4,337	4,112	(225)	(5.19%)	An underspend is forecast due to lower than anticipated enhanced pension costs and bank charges.
Procurement Services	647	637	(10)	(1.55%)	
Total Finance	13,985	13,639	(346)	(2.47%)	

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Governance					
Director of Governance	167	147	(20)	(11.98%)	
Governance Services	4,017	4,017	-	0.00%	
Legal Services	2,195	2,195	-	0.00%	
Ward Funds	-	-	-	0.00%	
Total Governance	6,379	6,359	(20)	(0.31%)	

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Managing Director					
Managing Director	179	179	-	0.00%	
Corporate Communications	1,060	1,000	(60)	(5.66%)	
Strategy	1,016	1,016	-	0.00%	
Total Managing Director	2,255	2,195	(60)	(2.66%)	

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Deputy Managing Director					
Deputy Managing Director	251	251	-	0.00%	
Corporate Business Support	1,295	1,295	-	0.00%	
Human Resources	1,683	1,683	-	0.00%	
ICTS	5,832	5,832	-	0.00%	At this stage in the financial year it is anticipated that the service will breakeven as a minimum, work will continue during the year to identify and deliver efficiencies in advance of the targets that are reflected in the approved Medium Term Financial Strategy (MTFS) for ICT.
Digital Transformation Programme	400	400	-	0.00%	
Service Improvement	95	95	-	0.00%	
Total Deputy Managing Director	9,556	9,556	-	0.00%	

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Corporate Budgets					
Corporate Budgets	2,213	2,213	-	0.00%	
Treasury Management	33,683	33,683	-	0.00%	
Other Corporate / Transformation Budgets and Contingencies	(8,389)	(8,389)	-	0.00%	
Corporate Adjustments	(356)	(356)	-	0.00%	
Apprenticeship Levy	540	540	-	0.00%	
West Midlands Transport Levy	10,292	10,292	-	0.00%	
Environment Agency Levy	74	74	-	0.00%	
Birmingham Airport - Rent	(69)	(69)	-	0.00%	
Central Provision for Auto- enrolment and Pay Award Costs	2,000	1,500	(500)	(25.00%)	An underspend is forecast as early indications predicts that the central provision for auto-enrolment will not be needed in its entirety in this financial year.
Total Corporate Budgets	39,988	39,488	(500)	(1.25%)	

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Education					
Adult Education	(219)	(219)	-	0.00%	
Director of Education	371	371	-	0.00%	
Early Years	302	302	-	0.00%	
School Planning & Resources	374	728	354	94.59%	An overspend is forecast as a result of a loss in trading income from schools for 2019-2020 academic year. A review of structure and services is to be undertaken.
Central Education	(1,264)	(1,235)	29	2.31%	
Schools	-	-	-	0.00%	
Skills	2,008	2,008	-	0.00%	
Special Educational Needs	3,452	3,428	(24)	(0.68%)	
School Improvement	839	920	81	9.68%	
Total Education	5,863	6,304	441	7.51%	